| Meeting: | Business Transformation |
|------------------------|---|
| Date: | 22 February 2010 |
| Subject: Report of: | Task Force Report on enabling Councillors to be leaders in and for their communities Director of Business Transformation |
| Summary: | The report proposes a delivery plan to implement the actions for key principle two of the comprehensive community engagement strategy; enabling Councillors to be leaders in and for their communities. |

| Contact Officer: | Peter Fraser, Head of Partnerships and Community Engagement |
|------------------|---|
| Public/Exempt: | Public |
| Wards Affected: | All |
| Function of: | Council |

CORPORATE IMPLICATIONS

Council Priorities:

The delivery plan is crucial to the successful implementation of the comprehensive community engagement strategy.

Financial:

none

Legal:

none

Risk Management:

none

Staffing (including Trades Unions):

none

Equalities/Human Rights:

none

Community Safety:

none

Sustainability:

none

RECOMMENDATION(S):

That the Business Transformation Overview and Scrutiny Committee approves the Member Task Force's recommended Delivery Plan for submission to the Executive at its meeting on 4th May 2010.

Background

- 1. Central Bedfordshire's Local Strategic Partnership is developing a comprehensive community engagement strategy. The aim of the strategy is to give residents greater involvement in the decision-making process with the ultimate objective of delivering better public services by better understanding our communities' needs and issues.
- 2. The strategy is based on the following five key principles:
 - 1. Giving more people more opportunities to influence decisions
 - 2. Enabling Councillors to be leaders in and for their communities
 - 3. Enhancing the role of Town and Parish Councils
 - 4. Building the capacity of local people to engage
 - 5. Ensuring a joined-up, strategic and coordinated partnership approach
- 3. The strategy has been developed in discussions with Council officers, Ward Councillors, Town and Parish Councils and Partners. A full consultation on the draft strategy was carried out for 13 weeks from October 2009 until January 2010. At the same time a Member task force has been working with officers to develop an action plan for key principle two; enabling Councillors to be leaders in and for their communities, into a delivery plan.
- 4. The members of the task force were Councillors Tony Brown, Norman Costin, Alison Graham, Mike Gibson, Doreen Gurney, Caroline Maudlin and Marion Mustoe. The group met three times in addition to email communication.
- 5. It has been agreed that a short pilot programme to test some elements of the delivery plan will be carried out from February with 10 non-executive Ward Councillors.
- 6. This plan will form part of a larger delivery plan that will be developed to cover all of the key principles in the Community Engagement Strategy, and this will be presented to the Executive for approval on 4th May 2010.

Delivery Plan

7. Overleaf is the Delivery Plan.

| | Key Activities (Description) | Deliverables (Output) | Lead Officer | Milestones | Current position | |
|---|--|--|-----------------|---|--|-------------------|
| | | | | | Comments (if any) | when completed |
| 1 | Provide Councillors with relevant ward- | Issue and update Central Bedfordshire crib sheet (area profile) | Peter Fraser | Updated quarterly | 2 nd issue circulated and dates for quarterly updates published | |
| | based intelligence, information and 'customer insight' | Issue and update ward based profiles | Peter Fraser | Updated annually (April) | Ward profiles were issued in October 2009. | |
| | | Monthly update by email to all Councillors to include: completed, current and future council consultations complaints to the council about generic ward issues community events (e.g. fetes and shows) Town and Parish Council meetings Key partnership meetings Grants available to communities Partner consultation & engagement activities | Peter Fraser | Pilot with 10 Councillors starting in Feb 2010 | | |
| | | Issue a "handy guide" to the main council services (particularly Planning and Highways) | Peter Fraser | By Sept 2010 | | |
| | | Develop a web page for each ward to include all ward specific information listed above. | Peter Fraser | By Dec 2010 | | |

| | Key Activities (Description) | Deliverables (Output) | Lead Officer | Milestones | Current position | |
|---|-------------------------------------|---|-----------------|---------------|---|-------------------|
| | | | | | Comments (if any) | when completed |
| 2 | Individual Councillor budgets | Identify other sources of discretionary spend from within the Council that could be diverted to fund Individual Councillor Budgets. | Peter Fraser | By April 2010 | Consideration should be given to Cllrs involved in town centre committees, they should not get a personal budget as they will receive funding from the Council through the town centre committee. | |
| | | Identify other service budgets which could be influenced by ward Councillors, for example Parish Partnership fund. | Peter Fraser | By April 2010 | | |
| | | Issue guidelines to help Councillors in their decision making about how to spend the money. | Peter Fraser | By April 2010 | | |
| | | Develop a record keeping system for recording how the budgets have been sent. | Peter Fraser | By April 2010 | | |
| | | Review budget allowance and process. | Peter Fraser | Jan 2011 | | |

| | Key Activities (Description) | Deliverables (Output) | Lead Officer | Milestones | Current position | |
|---|---|---|------------------|--------------------|-------------------|-------------------|
| | | | | | Comments (if any) | when completed |
| 3 | Support for scrutiny, | Complete the Overview & Scrutiny Coordination Panel (OSCP)review | Bernard Cater | End of Feb 2010 | | |
| | Councillor Call for Action and response to petitions | Develop a "handy guide" for Councillors and the public on the variety of methods communities can use to raise issues with the Council (e.g. CCfA, petitions, SCA) | Peter Fraser | By Sept 2010 | | |

| | Key Activities (Description) | Deliverables (Output) | Lead Officer | Milestones | Current position | |
|---|---------------------------------|--|-----------------|---|---|-------------------|
| | | | | | Comments (if any) | when completed |
| 4 | Greater role and involvement in | Develop a "handy guide" to key partnerships in Central Bedfordshire | Peter Fraser | By Sept 2010 | | |
| | partnerships | Develop a partnership newsletter and circulate to all ward Councillors. | Peter Fraser | Quarterly, starting in April 2010 | Funding from EEDA's Targeted Support Fund has been secured to support the development of this newsletter | |
| | | All major LSP decisions should be presented to all Councillors before Executive, such as LAA and Sustainable Community Strategy. | Peter Fraser | Ongoing | | |
| | | Ward members to be invited to Central Bedfordshire Forum meetings. | Peter Fraser | 14 th Jan 2010 | | \odot |

| | Key Activities (Description) | Deliverables (Output) | Lead Officer | Milestones | Current position | |
|---|-----------------------------------|--|-----------------|--|-------------------|-------------------|
| | | | | | Comments (if any) | when completed |
| 5 | Establish links with Third Sector | Develop a "handy Guide" to the third sector in Central Bedfordshire and the VCS compact. | Peter Fraser | By Sept 2010 | | |
| | organisations | Notify all members of Third Sector assembly meetings (to be included in the partnership newsletter). | Peter Fraser | 3 ^{ra} Feb 2010 Frequency to be decided | | |

| | Key Activities (Description) | Deliverables (Output) | Lead Officer | Milestones | Current position | |
|---|---|--|-------------------|------------------|-------------------|-------------------|
| | | | | | Comments (if any) | when completed |
| 6 | Case management system for Councillors | Continue to research a case management system and present to Councillors for a final decision. | Sonya Branagan | By April 2010 | | |

| | Key Activities (Description) | Deliverables (Output) | Lead Officer | Milestones | Current position | |
|---|---|--|---|----------------------------|-------------------|-------------------|
| | | | | | Comments (if any) | when completed |
| 7 | Member development of community engagement skills | Deliver Councillor training sessions on: IT skills (email, calendar, internet, PDA) Statutory duties and role of Members in community engagement How to scrutinise consultation / community engagement Understanding cultural differences Listening skills Conflict resolution How to say no Facilitation skills Chairing public meetings Consensus building | Peter Fraser and Kathrin John | Start date to be confirmed | | |

| | Key Activities (Description) | Deliverables (Output) | Lead Officer | Milestones | Current position | |
|---|---------------------------------|--|--------------------|--------------------|-------------------|-------------------|
| | | | | | Comments (if any) | when completed |
| 8 | Dedicated officer support | Set up a dedicated telephone number for the helpdesk for Councillors to use to ensure a fast response. | Hannah Richards | By end Feb 2010 | | |

Next Steps

8. That the Business Transformation Overview and Scrutiny Committee approves the Member Task Force's recommended Delivery Plan for submission to the Executive at its meeting on 4th May 2010.

Location of papers: Melbourne House, Bedford